

## Summary Table of Action Items 2023

| Reference Number | Description of Issue/<br>Non-Conformance or<br>Finding/<br>Recommendation | Date Action Created/<br>Issue Added to Table | Source  | <b>Type of Action Initiated</b> | Root Cause               | Best Management<br>Practice<br>Identified/Considered | Proposed Action                | Summary of Actions<br>Taken/Required  | Responsibility/Assigned to  | Target Date | Status    | Verification/Effectivene<br>ss of Action  |
|------------------|---|--|---|---------------------------------|--------------------------|--|--------------------------------|---|-----------------------------|-------------|-----------|---|
| 1                | Lowering high<br>risk ranking<br>from 12 to 9 or<br>10.                   | 2020-05-10                                   | External Audit:<br>Opportunity for<br>Improvement | Corrective                      | Continual<br>Improvement | N/A  | Revise OP-07                   | Adjust OP-07 risk assessment ranking of high risk items   | QMS Rep                     | 2022-08-31  | Completed | Form 08-011 revised to have<br>high risk category changes<br>from 12 to 10+ on 2022-06-<br>23   |
| 2                | Update Table<br>08-001<br>Summary of<br>Critical Control<br>Points        | 2020-06-24                                   | External Audit:<br>Opportunity for<br>Improvement | Corrective                      | Continual<br>Improvement | N/A  | Revise OP-08 Table 08-<br>001  | Add CCP #3 distribution system<br>chlorine residual (as identified in<br>the latest Form 08-001 Risk<br>assessment outcomes) and listing<br>related CCL information | QMS Rep                     | 2022-05-31  | Completed | With new OP, details are<br>now listed  |
| 3                | Review &<br>investigate 1st<br>batch of frozen<br>services                | 2020-11-25                                   | Management<br>Review                              | Corrective                      | Continual<br>Improvement | N/A  | Review & investigate<br>issues | Determine if issues are on city side or property own side   | Environmental<br>Supervisor | 2023-12-31  | On-Going  | On-going. Budgeting to try<br>and lower services below<br>frost line. In the meantime,<br>we ask the properties to run<br>their taps during the winter<br>to avoid freezing. New<br>Frozen Service Program<br>implemented winter of 2022<br>to better track accumulative<br>average temperature |



| 4 | Establish<br>division-wide<br>use of work<br>orders for<br>asset-based<br>work | 1 75 | Continual<br>Improvement | N/A | Use work orders and<br>service requests<br>division wide | Staff are using a combination of<br>Service orders created by admin<br>staff in the Dafron System as well<br>as tracking all work in the e.Ris<br>software. All work being done in<br>the stations are recorded in the<br>station logbook and field<br>maintenance such as water<br>distribution work, is captured in<br>the Maintenance Logbook. In<br>addition, all work not covered<br>under the logbooks is being<br>tracked using e.Ris forms<br>(commissioning plans for<br>example). | Environmental Manager | 2023-12-31 | Completed | In 2022 we used pearl work<br>orders to track some<br>maintenance activities. In<br>2023, we will be using a<br>combination of e.Ris and<br>Outlook calendar bookings<br>as a means to track work –<br>similar to a traditional work<br>order system. This is now in<br>place as of November 2023. |
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| Update APPX<br>17-001<br>Calibration &<br>Maintenance<br>Schedule<br>Summary,<br>dated<br>November 21<br>2016 to ensur<br>the checking<br>and calibratin<br>of measuring<br>instrumentati<br>n that forms<br>part of the<br>monitoring<br>system for C<br>is aligned with<br>the new<br>requirements<br>of the latest<br>Municipal<br>Drinking Wate<br>Licence's<br>Schedule C<br>Section 4.0<br>Calibration of<br>CT Monitoring<br>System. | 2021-06-04 | External Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement | N/A | Revise OP-17 | Update appx 17-001 to ensure CT measuring equipment is meeting requirements within MDWL sec. 4 | QMS Rep | 2022-05-31 | Completed | Revised OP-17 Rev. 0 2022-<br>11-15 to include CT<br>equipment. Reservoir Level<br>transmitters being replace to<br>allow for calibrations, free<br>chlorine analyzers included<br>in annual calibration list |
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| 6 | Establish<br>division-wide<br>use of work<br>orders for<br>asset-based<br>work   | 2021-06-04 | Other: Staff<br>Feedback                | Preventative | Continual<br>Improvement | N/A                                    | Use work orders and<br>service requests<br>division wide | Establishing division-wide use of<br>work orders for asset-based<br>work; and a service request<br>system to better track required<br>preventive maintenance and<br>reactive maintenance. | Environmental Manager    | 5/31/2022 | Completed | Staff are using a<br>combination of Service<br>orders created by admin<br>staff in the Dafron System<br>as well as tracking all work<br>in the e.Ris software. All<br>work being done in the<br>stations are recorded in the<br>station logbook and field<br>maintenance such as water<br>distribution work, is<br>captured in the Maintenance<br>Logbook.<br>In addition, all work not<br>covered under the logbooks<br>is being tracked using e.Ris<br>forms (commissioning plans,<br>for example). |
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| 7 | Each air vent<br>and overflow<br>associated with<br>reservoirs and<br>elevated<br>storage<br>structures are<br>equipped with<br>screens in<br>accordance<br>with the "Ten<br>States<br>Standards". | 2021-11-04 | Ministry Best<br>Management<br>Practice | Preventative | Continual<br>Improvement | Best Management Practice<br>Considered | Install screens  | Install screens in accordance with<br>the standard on all reservoir and<br>vents  | Environmental Supervisor | 5/3/2022  | Completed | Refer to #17  |



| 8  | Ensure the<br>Document<br>Master List is<br>referencing the<br>most current<br>versions of the<br>QMS<br>documentation                        | 2022-03-29 | Internal Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement | N/A | Revise OP-05  | Revise Master List to ensure<br>reference to the most current<br>versions   | QMS Rep | 3/1/2023  | Completed | After OP 2022 revision,<br>Master List is obsolete.<br>Translon of all Documents<br>and SOP's to include<br>revision history and # is on<br>going                   |
|----|---|------------|---|------------|--------------------------|-----|---|---|---------|-----------|-----------|---|
| 9  | Various<br>aspects of<br>document<br>control are not<br>being adhered<br>to   | 2022-05-05 | Internal Audit:<br>Major Non-<br>Conformance      | Corrective | Continual<br>Improvement | N/A | Adhere to what's<br>identified in OP-05 and<br>update applicable<br>documentation | <ul> <li>i) Operational Check records in<br/>the Control Centre date back to<br/>2014 and are out in the open. As<br/>per b.III &amp; Section 2.3.5 of QMS<br/>5, historic records should be<br/>stored to ensure they are<br/>protected and safe from harm.</li> <li>ii) Version Control of forms and<br/>associated SOPs needs to be<br/>readdressed for consistency with<br/>review dates and document<br/>history tables.</li> <li>iii) QMS Policy posted in Control<br/>Centre is not current.</li> <li>iv) QMS Rep's binders – not<br/>current for several documents<br/>(Watermain Disinfection Report,<br/>Emergency Contact List.)"</li> </ul> | QMS Rep | 10/1/2022 | Completed | Transition of all Documents<br>and SOP's to include<br>revision history and <i>#</i> is on<br>going, onsite documentation<br>revised, removed, etc. as<br>required. |
| 10 | No evidence at<br>the time of the<br>audit to show<br>that relevant<br>aspects of the<br>QMS are<br>communicated<br>to essential<br>suppliers | 2022-05-05 | External Audit:<br>Major Non-<br>Conformance      | Corrective | Continual<br>Improvement | N/A | Improve QMS<br>communications to<br>essential suppliers                           | Improve and provide evidence of<br>QMS communications as<br>identified in OP-13   | QMS Rep | 10/1/2022 | Completed | QMS Letter for essential<br>suppliers and QMS<br>disclaimer has been sent to<br>all essential suppliers and<br>incorporated with our City<br>contract specs.        |



| 11 | Logbooks on<br>e.RIS need<br>clear<br>identification<br>of ORO/OIC   | 2022-05-05 | External Audit:<br>Opportunity for<br>Improvement | Preventative | Continual<br>Improvement | N/A                                 | Update E.ris and provide training to staff                | Include shifts for ORO and OIC's.<br>Provide training to all staff on the<br>use of the shifts   | QMS Rep               | 10/1/2022  | Completed | Shift logs for ORO and OIC<br>implemented 2022-05-05,<br>staff provided e.Ris training<br>on 2022-01-28 |
|----|--|------------|---|--------------|--------------------------|-------------------------------------|---|--|-----------------------|------------|-----------|---|
| 12 | The Owner /<br>Operating<br>Authority could<br>not confirm if<br>the volumetric<br>capacity of the<br>sodium silicate<br>secondary<br>containment<br>floor grate<br>system in the<br>Romeo<br>Treatment<br>Plant was<br>sufficient to<br>contain all<br>stored liquid in<br>the event of a<br>spill. | 2022-11-07 | Ministry Best<br>Management<br>Practice           | Corrective   | Continual<br>Improvement | Best Management Practice Identified | Determine if the<br>volumetric capacity on<br>containment | To determine if the volumetric<br>capacity of the sodium silicate<br>secondary containment floor<br>grate system is sufficient to<br>secure all liquids associated with<br>its usage. In addition, it is<br>recommended that the Owner /<br>Operating Authority post the<br>maximum allowable volume of<br>the containment system as a<br>means of ensuring appropriate<br>storage of sodium silicate. | Environmental Manager | 12/31/2022 | On-Going  | Researching options for new containment   |



| Dramai | ically Different!  |            |   |            |                          |  |                     |  |                     |            |           |  |
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| 13     | It was noted<br>within the CT<br>calculations for<br>several of the<br>Treatment<br>Plants, that the<br>setpoints for<br>free chlorine<br>alarms and<br>lock outs are<br>very close to<br>the<br>concentration<br>required to<br>meet with<br>adequate<br>primary<br>disinfection. | 2022-11-07 | Ministry Best<br>Management<br>Practice | Corrective | Continual<br>Improvement | Best Management Practice Considered    | Reassess the alarm  | Reassess the alarm and lock out<br>setpoints for free chlorine at the<br>Treatment Plant to determine if<br>they should be increased to<br>provide the Operating Authority<br>more time to respond prior to<br>lock out conditions | QMS Rep/ Water Tech | 9/30/2023  | Completed | Set points have been<br>adjusted and changed to<br>ensure lockouts are not too<br>close to CT minimums.<br>Updated CCP.  |
| 14     | The continuous<br>online data<br>reports did not<br>include the<br>water levels<br>present within<br>the reservoirs<br>at the<br>Treatment<br>Plants.  | 2022-11-07 | Ministry Best<br>Management<br>Practice | Corrective | Continual<br>Improvement | Best Management<br>Practice Considered | Revise data reports | Revise data reports to include<br>water level measurements from<br>the reservoirs  | QMS Rep             | 9/30/2022  | Completed | All required data provided to<br>inspector. In addition daily<br>reports have been revised to<br>include reservoir levels for<br>trending review                             |
| 15     | Conduct<br>verification<br>checks on the<br>portable<br>chlorine<br>analyzers on a<br>weekly basis   | 2022-11-07 | Ministry Best<br>Management<br>Practice | Corrective | Continual<br>Improvement | Best Management<br>Practice Identified | No proposed action  | Verifications are conducted as<br>required by manufactures<br>instructions   | QMS Rep             | 2022-09-30 | Completed | Pocket colorimeters are<br>verified on the quarterly<br>biases by the Water Tech.<br>The manufactures<br>instructions does not state a<br>required verification<br>frequency |



| 16 | Install alarm<br>systems within<br>each of their<br>Treatment<br>Plants that are<br>connected to a<br>dialing system<br>to advise the<br>Operating<br>Authority of<br>any<br>unauthorized<br>entry. | 11/7/2022  | Ministry Best<br>Management<br>Practice | Corrective | Continual<br>Improvement | Best Management Practice<br>Considered | Install security system | All well houses installed with<br>alarms systems   | Environmental Manager          | 2022-06-30 | Completed | All wellhouses have been<br>equipped with alarm<br>systems for unauthorized<br>entry |
|----|---|------------|---|------------|--------------------------|--|-------------------------|--|--------------------------------|------------|-----------|--|
| 17 | Install overflow<br>screens and<br>flap gates<br>associated with<br>the Forman<br>and Dufferin<br>water towers<br>to meet with<br>the<br>requirements<br>of Standard                                | 11/7/2022  | Ministry Best<br>Management<br>Practice | Corrective | Continual<br>Improvement | Best Management Practice<br>Considered | Install screens         | Screens were installed on tower<br>overflows as per the standards<br>and photos forwarded to<br>inspector  | Environmental Supervisor       | 2022-08-03 | Completed | Screens have been installed<br>and photos forwarded to<br>inspector                  |
| 18 | Determine low<br>chlorine and<br>low level alarm<br>set points for<br>Towers  | 2022-12-12 | Management<br>Review                    | Corrective | Continual<br>Improvement | N/A                                    | Set alarm set points    | Once Dufferin Tower has been<br>cleaned out, evaluate and set<br>alarm set points for level and<br>chlorine residuals for both<br>Forman and Dufferin Towers | Environmental<br>Manager & QMS | 2023-06-30 | Completed | Low 0.40 mg/L, High 2.00<br>mg/L   |



| 19 | Provide staff<br>with<br>Contingency/<br>Emergency<br>Response<br>Training-   | 2022-12-12 | Management<br>Review                              | Corrective | Continual<br>Improvement | N/A | Provide training | Provide training on new CP for<br>Security Breach | QMS Rep.                         | 2022-12-31 | Completed | Annual training completed<br>2023-12-21 Security Breach  |
|----|---|------------|---|------------|--------------------------|-----|------------------|---|----------------------------------|------------|-----------|--|
| 20 | Obtain re-<br>endorsement<br>on revised OP  | 2022-12-12 | Management<br>Review                              | Corrective | Continual<br>Improvement | N/A | Re-endorse       | Obtain re-endorsement on revised OP               | Environmenta<br>I Manager        | 2023-03-30 | Completed | Endorsement received for<br>new OP   |
| 21 | Consider<br>assessing risk<br>associated with<br>vandalism/terr<br>orism, low<br>chlorine is<br>distribution<br>system and<br>water supply<br>shortfall as<br>separate<br>events. | 2023-06-20 | External Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement | N/A | Consider risks   | Revise Risk Assessment                            | Environmental Manager & QMS Rep. | 2023-06-20 | Completed | <ul> <li>Vandalism/ Terrorism risks<br/>are tracked within the MECP<br/>Potential Hazard/ Event<br/>rating<br/>system.</li> <li>Revised Risk assessment<br/>to clarify that the Tower low<br/>chlorine event is part of the<br/>distribution system (as per<br/>sampling requirements)<br/>though remains one Event<br/>under Tower as analyzers<br/>are regulatory.</li> <li>Water Supply Shortfall<br/>added to Risk assessment<br/>and to be rated at 2023<br/>Management Review</li> </ul> |



| Drama | tically Different!  |            |   |            | ,,                       |     |                           |                        | 1        |            |           |  |
|-------|---|------------|---|------------|--------------------------|-----|---------------------------|------------------------|----------|------------|-----------|--|
| 22    | Ensure<br>timelines &<br>responsibilities<br>are consistent<br>for action<br>items within<br>management<br>review | 2023-06-20 | External Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement | N/A | Ensure consistency        | Ensure consistency     | QMS Rep. | 2023-06-20 | Completed | Will be applied within 2023<br>management review   |
| 23    | Ensure OFI's<br>from 2022 IA<br>are assets and<br>logged within<br>spread sheet                                   | 2023-06-20 | External Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement | N/A | Revise Spreadsheet        | Revise Spreadsheet     | QMS Rep. | 2023-06-20 | Completed | See Items below 24 & 25 of spread sheet  |
| 24    | e.Ris Logbooks<br>need clear<br>identification<br>of OIC/ORO<br>(2022 EA<br>Report)                               | 2023-06-20 | External Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement | N/A | Improve Record<br>Keeping | Improve Record Keeping | QMS Rep. | 2023-06-20 | Completed | - Daily shifts of ORO and<br>OIC's on site entered within<br>82 Erie logbook<br>- SOP#400 ORO<br>Designation, SOP#401 OIC<br>Designation & SOP#308<br>Long Weekend<br>Requirements created<br>-Training provided to staff<br>on new procedures and<br>requirements |
| 25    | Ensure<br>Document<br>Master Lister is<br>current (2022<br>EA Report)   | 2023-06-20 | External Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement | N/A | Improve Record<br>Keeping | Improve Record Keeping | QMS Rep. | 2023-06-20 | Completed | Document Master List<br>document made obsolete.<br>All Forms, procedures, etc.<br>have been revised to include<br>revision numbers and<br>history.   |



| 26 | Annual Report<br>did not contain<br>required<br>information -<br>Adverse<br>Quality<br>incident was<br>not included in<br>report.                   | 2023-11-02 | Ministry: Non-<br>Compliance                      | Corrective | Staff Error   | N/A | Ensure all required<br>information is included<br>in annual reporting.   | Staff revised the annual report<br>with the missing information and<br>forwarded the revised document<br>to Neville Rising as requested.                                 | Environmental<br>Manager | 2023-08-11 | Completed | Sent requested revisions to<br>Neville Rising of the MECP<br>on July 25, 2023  |
|----|---|------------|---|------------|---|-----|--|--|--------------------------|------------|-----------|--|
| 27 | Summary<br>Report for<br>Council did not<br>contain<br>required<br>information -<br>Adverse<br>Quality<br>incident was<br>not included in<br>report | 2023-11-02 | Ministry: Non-<br>Compliance                      | Corrective | Staff Error   | N/A | Ensure all required<br>information is included<br>in annual reporting.   | Staff revised the annual report<br>with the missing information and<br>forwarded the revised document<br>to Neville Rising as requested.                                 | Environmental Manager    | 2023-08-11 | Completed | Sent requested revisions to<br>Neville Rising of the MECP<br>on July 25, 2023  |
| 28 | Out of<br>compliance<br>with a<br>condition of<br>the PTTW  | 2023-11-02 | Ministry: Non-<br>Compliance                      | Corrective | Misinterpret-<br>ation of the<br>Permits to<br>Take Water | N/A | Retrofit production<br>wells to allow for<br>manual measurements<br>to be taken as<br>prescribed in section<br>4.2 of the PTTW | The production wells will have to<br>be retrofitted to be able to take<br>manual measurements. This will<br>involve installing new ports,<br>tubing and pressure gauges. | Manager of ES            | 2023-12-12 | On-Going  | All wells required for this<br>measurement have been put<br>back into rotation on the<br>weekly checks as of Nov<br>2023. FW 7 and Mornington<br>need to be worked on to<br>allow this reading. Update<br>sent to MECP on Dec 12th<br>2023 |
| 29 | Ensure<br>Document<br>Master Lister is<br>current (2023<br>EA Report)   | 2023-18-11 | External Audit:<br>Opportunity for<br>Improvement | Corrective | Continual<br>Improvement                                  | N/A | Improve Master<br>Document List  | Consider removing date<br>references so master list does not<br>become as easily outdated<br>(revisions and dates reviewed)  | QMS Rep                  | 2024-03-30 | On-Going  |  |



| 30 | Track Dates of<br>long term<br>maintenance<br>items by asset<br>(Tower<br>cleanings)  | 2023-18-11 | External Audit:<br>Opportunity for<br>Improvement | 1 75 | Continual<br>Improvement | N/A |                            | Create tracking sheet for major<br>maintenance of assets like tower<br>cleaning                      | QMS Rep       | 2024-06-30 | On-Going |
|----|---|------------|---|------|--------------------------|-----|----------------------------|--|---------------|------------|----------|
| 31 | Review the<br>City's "Report<br>and Issue"<br>database<br>through IT to<br>see if there are<br>more customer<br>complaints to<br>record | 2023-18-12 | Internal Audit:<br>Opportunity for<br>Improvement | N/A  | Continual<br>Improvement | N/A | Improve Data<br>Collection | Check with IT for data related to<br>water complaints from residents<br>via "report an issue" portal | ES Technician | 2024-06-30 | On-Going |